

Accountability Transparency Good Governance Sound Utilization of Public Funds

Working together to strengthen SAIs in developing countries

2nd Quarterly Update 2017

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New Global Call for Proposals - Tier 1 Launched By the INTOSAI-Donor Secretariat

March 31 marked the launch of the new Global Call for Proposals (GCP) Tier 1 by the INTOSAI-Donor Cooperation. The GCP has been strengthened to better fit the needs of SAIs, and increase the ability of donors to support project proposals.

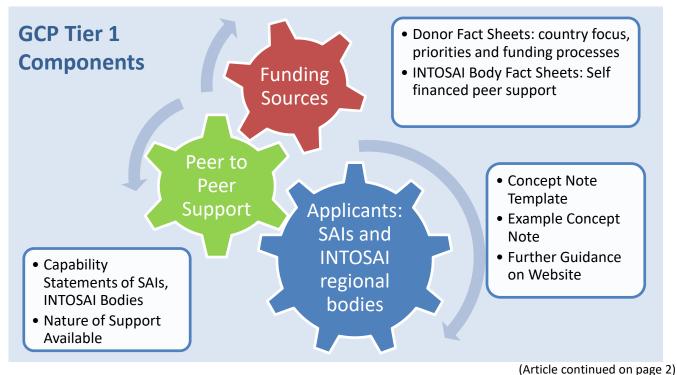
The GCP matches SAI's needs-based capacity development proposals with donor funding and/or INTOSAI support. The GCP is a matching mechanism where the <u>applicant</u> actively develops the project proposal. Similar to GCP 2011 and GCP 2013, Tier 1

will continue to accept proposals from all SAIs and INTOSAI bodies, for projects benefitting SAIs in developing countries.

Key features of tier 1:

A Rolling process: A rolling process means that SAIs can take their time to develop Concept Notes, and apply for support when it best fits with their strategic cycles.

Information about sources of support: To develop a high quality Concept Note it could be useful for applicants to know more about donor practices and understand how providers can support SAIs. Fact sheets for donor members and INTOSAI members of the INTOSAI-Donor Cooperation have been



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Tier 1 Launched (continued from page 1)

developed for information purposes. SAIs can now make use of this information about funding cycles and support mechanisms, in their preparation of concept notes.

Peer to peer support: SAIs have unique roles best understood by other SAIs. Peer support is established as a credible and independent form of support within INTOSAI. The GCP seeks to facilitate greater use of SAIs and INTOSAI bodies as providers of peer support. SAI applicants, and donors, can make use of INTOSAI <u>Capability</u> <u>Statements</u> to identify potential providers of peer support.

Stronger quality checks: Quality review by the INTOSAI-Donor Secretariat is a support measure to help SAIs complete relevant needs based and

demand driven concept notes, that can be distributed to potential providers of support.

The quality review also assesses whether the concept note sufficiently adheres to the MoU principles that lays at the foundation of the INTOSAI-Donor Cooperation. These include **SAI-led** not donor driven; linked to the **SAIs strategic plan**; and **harmonised and coordinated** with existing support to avoid overlap and confusion.

To find out more about the GCP Tier 1, including downloading the application template and guidance, visit: <u>http://www.idi.no/en/intosai-donor-cooperation/global-call-for-proposals-funding-sources/tier-1-rolling-gcp</u>.

Templates and concept note examples are available in English, French, Spanish and Arabic.

Under the new two-tier approach, the Tier 2, which will provide more intensive support to a small group of the most challenged SAIs, will be launched later in 2017.

Highlights achievements in 2016 and progress to date 2017 By the INTOSAI-Donor Secretariat

The INTOSAI-Donor Cooperation (Cooperation/IDC) has developed its year end monitoring report for 2016. This article will give an overview of the main results in 2016 and progress made so far in 2017.

2016 - DEFINING THE NEW STRATEGIC DIRECTION FOR THE COOPERATION



- Strategies were developed for the key areas of the Cooperation:
 - Global Call for Proposals
 - SAI Capacity Development Database
 - Communications
 - Results framework

PROGRESS 2017

GLOBAL CALL FOR PROPOSALS

Tier 1 was launched 31. March 2017, see separate article.

COMMUNICATIONS

More active external communications in line with the communications strategy, see separate article.

NEW PORTAL

The work on the pre-study for the new IDC Portal is underway. The Portal will be a web based platform that will be a forum for all the core activities of the Cooperation, including improvement in the use and functionality of the SAI Capacity Development Database.

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Highlights achievements in 2016 and progress to date 2017 (cont. from page 2)

One priority task in 2016 was to define the future strategic direction of the Cooperation in light of <u>the 2015 independent evaluation</u>. This work was carried out by a number of working groups comprising volunteer Steering

Committee (SC) members, with support from the INTOSAI-Donor Secretariat (Secretariat). The working groups developed strategies for the key areas of the Cooperation, and also the <u>program document for</u> <u>2016-2018</u>. The strategies were approved by the SC leadership in December 2017.



SAI PMF - 2016

supporting the development of the SAI PMF Endorsement Version that was approved at INTOSAI Congress in December 2016
40 assessments had reached at least draft report stage at the end of 2016, up from 26 in 2015.

Work on SAI PMF in 2016 mainly revolved around supporting the development of the SAI PMF Endorsement Version. The INTOSAI-Donor Cooperation has provided significant funding for the development phase through the INTOSAI-Donor Secretariat and the Cooperation consider it a great achievement that the INTOSAI Congress in December 2016 approved the SAI PMF endorsement version and the accompanying SAI PMF Implementation Strategy 2017-19. The implementation strategy was prepared in partnership with the INTOSAI Capacity Building Committee, the Secretariat and the Working Group on the Value and Benefits of SAIs. In addition, the Secretariat also facilitated assessments and carried out and administered independent reviews of draft Terms of Reference and assessment reports.

New SAI PMF Unit within IDI

By the INTOSAI-Donor Secretariat

Following the approval of the <u>SAI PMF</u> <u>Implementation Strategy 2017-19</u>, a new SAI PMF unit within IDI is taking over the role as the operational lead for the global implementation of the strategy.



The unit is now established in the IDI program department, and Cecilie-Thue Hansen is appointed Head of the unit. Cecilie previously worked in the INTOSAI-Donor Secretariat.

A priority task for the INTOSAI-Donor Secretariat in 2016 was to coordinate the development, consultation and piloting of SAI PMF and Cecilie had a key role in this process.

The main roles of the new unit is to:

- Support assessment quality and global monitoring. This relates to being the global coordinator, training body, support function and knowledge centre for SAI PMF.
- Facilitate assessments and use of results. This addresses needs expressed by INTOSAI regions (and sub-regions), groups of SAIs and individual SAIs for support to conducting SAI PMF assessments.
- Conduct and arrange independent reviews and as part of this promote the importance of adequate quality management processes to ensure the production of credible, high quality SAI PMF reports.

If you have any questions please contact the SAI PMF unit at: <u>SAIPMF@idi.no</u> or visit the <u>IDI Website</u>.

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of the value of working with SAIs By the INTOSAI-Donor Secretariat

More active communication in line with the INTOSAI-Donor Cooperation (IDC) <u>Communications strategy 2016-18</u>, commenced late 2016. The objective is to communicate the importance of supporting SAIs, the value of the Cooperation and the relevance of the MoU principles for development support to SAIs. The Cooperation stakeholders are kindly encouraged to take an active role in communicating!

The Cooperation is dependent on its SC members to reach its full audience. The SC members are seen as "change agents" who are important for also reaching the persons who does not actively take part in the SC meetings, for example those that work with capacity development activities at the country level.

In this way the Cooperation aims to increase awareness of the value of supporting SAIs, the value of the Cooperation as a strategic partnership between the INTOSAI and Donor Communities, the Cooperation's contribution to results in SAI capacity development and the contribution of the Cooperation in developing global public goods to strengthen SAIs.

A **Communications package** has been developed for this purpose and SC members are encouraged to use the various elements to facilitate their internal and external communication. You can download the documents at the Cooperation <u>Website</u> in English, Arabic, French and Spanish.

The main elements of the package is:

- a. Success stories (currently includes SAI Bhutan, SAI Sierra Leone and the PASAI region)
- b. INTOSAI-Donor Cooperation flyer with key information

- d. Global Call for Proposals' flyer
- e. A sheet with Key messages about the Cooperation and its results.
- f. A standardized presentation about the Cooperation objectives, results and activities
- g. A presentation on the importance of SAIs for good governance, accountability and transparency

Other communication efforts undertaken by the Cooperation in 2017 have included:

New Website: Please explore the new website (as part of the new IDI Portal) available in all languages at: <u>www.idi.no/intosai-donor-cooperation</u>. Key products are available in INTOSAI languages.

LinkedIn Account: This is the Cooperation's first channel within social media, where we'll distribute our newsletters, success stories as well as other news. Please <u>follow our page</u> to stay connected!

Cooperation Newsletter in Arabic, French and Spanish: <u>Newsletter editions</u> are available in these languages from 2017 onwards.



The Royal Audit Authority of Bhutan Responding to Emerging Challenges – spotlight on success

By the INTOSAI-Donor Secretariat with support of relevant stakeholders

For about 45 years, Bhutan has been on the United Nation's list of least developed countries facing structural impediments to growth. While the country has experienced some advancement, challenges remain namely from risks associated with high external public debt and projected large hydropower-related revenue.

The Royal Audit Authority of Bhutan (RAA), established as an autonomous public audit body in 1985, has initiated several development programs in an effort to address the challenges. RAA has received support through several mechanisms developed by the INTOSAI-Donor Cooperation such as:

 The <u>2010 Global Stocktaking</u> of needs and support provided to the SAI Community resulted in the World Bank's funding of the 3i Program, where RAA has completed Phase 1.

- The <u>Global Call for Proposals</u> 2011, from where the Austrian Development Agency (ADA) backed the RAA's project proposal designed to enhance professionalism in the delivery of audit services.
- The SAI PMF Assessment conducted as a peer review by The Office of the Auditor General of Norway and the INTOSAI-Donor Secretariat.
- SAI Capacity Development Fund (SAI CDF) financed by SECO (Switzerland) and administered by the World Bank supported RAA to further enhance ISSAI implementation.

Among the achievements to highlight are enhanced SAI credibility and audit quality through applying international standards, audit report on public debt management debated in Parliament and consequently a Public debt policy and debtthresholds established as well as a new department of Macroeconomic Affairs.

RAA recognizes that more work is needed to ensure audits are performed coherently across the organization and to make the changes sustainable, and has included ISSAI-implementation as one of the goals in its Strategic Plan for 2015-20. To read the full story, visit our <u>website</u>.



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Staff Changes in the INTOSAI-Donor Secretariat

By the INTOSAI-Donor Secretariat

Welcome to Mr. Ole Schøyen, New IDI head of Administration and the INTOSAI-Donor Secretariat



In March 2017 Ole Schøyen was appointed as the new IDI Head Administration the of and **INTOSAI-Donor** Secretariat (IDS). Ole is currently the deputy head of the International Division in the

Office of the Auditor General of Norway (OAGN).

His current responsibilities include representing OAGN on the INTOSAI-Donor Steering Committee, coordinating OAGN's engagement with INTOSAI, and managing delivery of OAGN's capacity development support to the SAI of Nepal (previously for SAI Uganda).

He has previously spent two years working for AFROSAI-E, as a financial audit expert, where he led a number of capacity development projects and peer reviews across AFROSAI-E's diverse members. Ole will take up the post from 6th June and we are looking forward to working with him.

Staff leaving the Secretariat

Martin Aldcroft, head of IDS will transfer into a new position in the IDI from 6th of June. He will continue to support IDS in a transitional period.

Yngvild Herje Arnesen, Deputy Head of IDS, returned to SAI Norway April 2017.

Camilla Fredriksen will be on a one year leave from the IDS starting May 2017. Camilla will be based in Cameroon working for GIZ supporting AFROSAI with a project on environmental audit.

The Cooperation wish to thank Martin, Yngvild and Camilla for the excellent work they have conducted for the Cooperation over the past years, and wish them all the best in their future endeavors.

Forthcoming events

Below is a selection of key events which may be of particular interest to stakeholders. For the complete INTOSAI calendar, see <u>www.intosai.org</u>.

May 14-19: ICGFM Annual International Training Conference, Miami, USA May 22-25: EUROSAI Congress May 22-25: SAI PMF training, AFROSAI-E May 31- June 2: 24th UN/INTOSAI Symposium, Vienna, Austria

June 5-8: SAI PMF training, Lisbon, Portugal September 18-21: Contiguous INTOSAI-Donor Steering Committee and CBC meetings, Washington DC, US

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- www.idi.no/intosai-donorcooperation
- <u>LinkedIN</u>: "INTOSAI-Donor Cooperation"

INTOSAI-Donor Steering Committee Leadership Chair (INTOSAI): Dr. Hussam Al-Angari, General

Auditing Bureau, Saudi Arabia Chair (Donors): Jennifer Thomson, World Bank Vice-Chair (INTOSAI): Gene Dodaro, U.S. Government Accountability Office Vice-Chair (Donors): Kathy Ford, Department for International Development, UK INTOSAI-Donor Secretariat INTOSAI Development Initiative, c/o Riksrevisjonen Stenersgata 2 N-0184 Oslo, Norway

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